

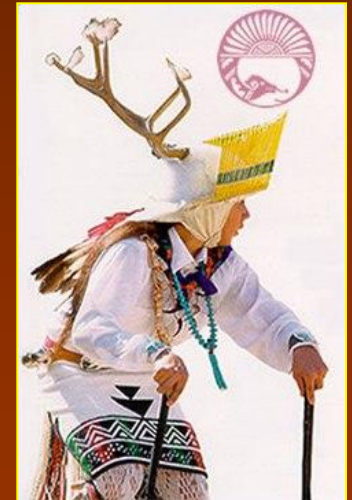
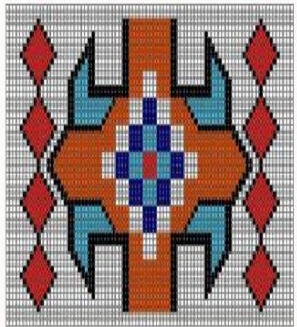
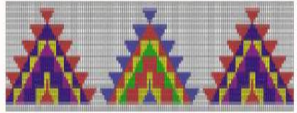
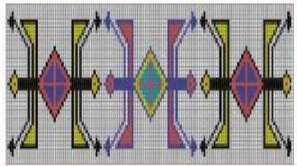
Tribal Partners

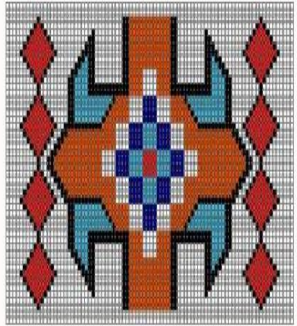
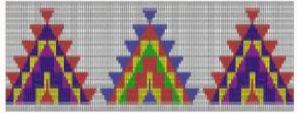
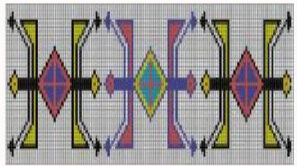
550+ Federally Recognized Tribes Nationwide

Different Languages

Different Histories

Culturally, Politically Diverse





Different Priorities

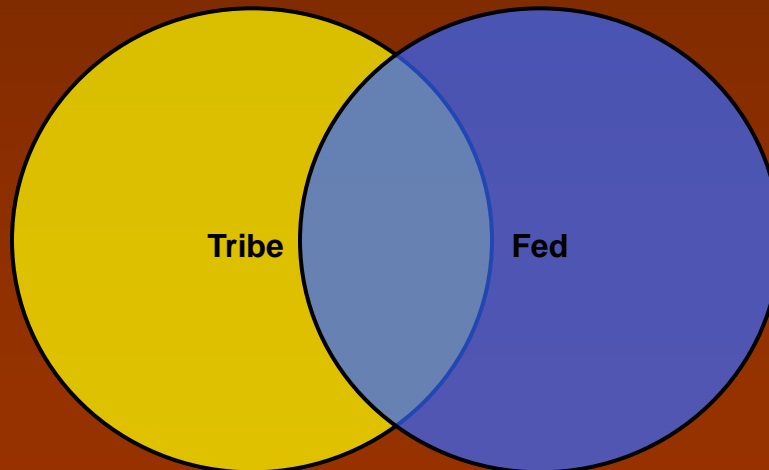
Different Goals

Unique Relationship with the Federal Government

“Semi-autonomous, Domestic Dependent Nations”
SCOTUS

All the Prerogatives of States, plus

Provides Unique Problem Solving Synergy



USACE Programs Match Tribal Needs



Tribal Needs Match USACE Missions

Strategic Locations Can Facilitate Agency Mission



Organizational Steps to Success

- Understand and Recognize Sovereignty and Self-determination
- Recognize Trust Responsibilities
- Understand Need to Enhance Self-governance Capabilities
- Eliminate Procedural Impediments
- Tribal Relations Must Be Part Of The Business Process –
Be Proactive not Reactive
- Regular Intergovernmental Communications
- Confidentiality Of Tribal Information Must Be Protected
- Executive Level Support of Tribal Initiatives
- Consistent Application of Tribal Policy

Tool Kit



Continuing Authority projects (CAP) - typically require cost sharing: in-kind contributions or cash

Specifically Authorized Projects - typically require cost sharing: in-kind contributions or cash

Planning Assistance to Tribes and States – tech support, 50/50-non-Fed share can be in-kind

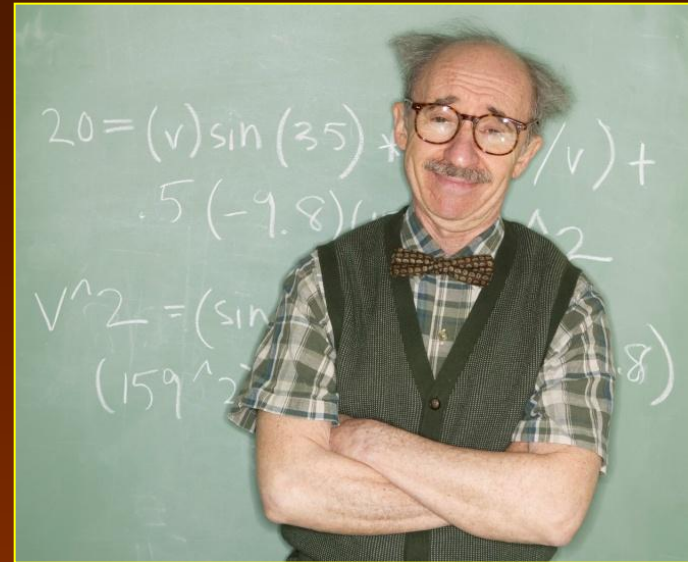
Tribal Partnership Program - watershed assessments and planning studies; and “such other projects as the Sec’y, . . . determines to be appropriate”

Emergency Preparedness & Response to protect public facilities, imminent threat, temporary solutions only, training, stockpiling, planning

Native American Lands Environmental Mitigation Program (NALEMP)
– addresses environmental damages/impacts of DoD

Personal Attributes

Be a Teacher



Look for Opportunities



Personal Attributes

‘Think outside the Box’



Be ‘Curious’ and
‘Open-minded’



Personal Attributes

Be an Advocate



Accept Contradiction



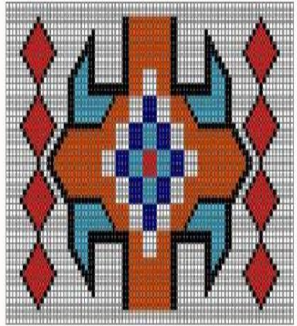
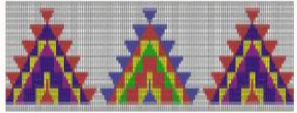
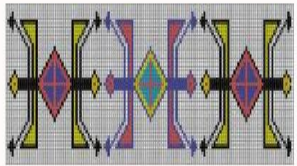
Personal Attributes

Expect Disappointment



Expect Criticism





Remember

One-Size Does Not Fit All